CELD-ZA ( ) 21 November 1990

MEMMORANDUM FOR ALL DIVISION COMMANDERS

SUBJECT: The USACE Environmental Program

1. Environmental stewardship is our new charter for the 1990's. USACE can be proud of many of its successes in the environmental arena. We have been and will continue to be an environmental leader. Planning, programming, and diligent attention to environmental concerns will be pivotal not only to requisite environmental compliance but to improving our leadership in this most sensitive area.

2. To improve our HQUSACE ability to lead and well as repond to the environmental challenges and opportunities of the 1990's, I have taken or will be taking a number of initiatives. I have convened a new environmental steering committee across stovepipe organizational lines to draft a multi-year action plan to guide us. It will focus on all aspects of our work -- civil works operations, our own internal logistical operations such as motor pools and fuel storage, etc. Its thrust will be to identify environmental problems and centrally manage them until environmental compliance is achieved and maintained. In this regard, it will develop a task force to identify all deficiencies and resolution alternatives. The task force will include field representation. I hope you will made your representatives available if called up to do so. The services of USATHAMA will be used extensively.

3. I have also elected to establish a central reporting requirement and to formalize reporting channels. There will be more specifics later, but the Directorate of Logistics (CELD) will be taking the environmental program lead in their newly assigned role as USACE MACOM Engineer. CELD will be the reporting clearinghouse for the planning and operational aspects of Civil Works as well as our own internal aspects as a MACOM.

4. Our new thrust will be to plan, budget, and execute appropriate corrective actions of environmental problems, much as we tackle our traditional mission work.

5. I look forward to sharing more of my thoughts with you in the spring at the next senior leadership conference.

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