



DEPARTMENT OF THE ARMY
OFFICE OF THE ASSISTANT CHIEF OF STAFF FOR INSTALLATION MANAGEMENT
600 ARMY PENTAGON
WASHINGTON, DC 20310-0600

25 June 2008

DAIM-ISE

S: 11 Aug 08

MEMORANDUM FOR SEE DISTRIBUTION

SUBJECT: Request for Pre-proposals for FY 2009 Legacy Program Funding

1. References:

a. Memorandum, DAIM-ISE, 16 Jun 08, subject: Army Policy Guidance for Department of Defense Legacy Resource Management Program.

b. Memorandum, ADUSD (ESOH), 22 May 08, SAB.

2. Request pre-proposals for subject funding be submitted IAW reference 1a by 11 Aug 08. The Legacy Resource Management Program offers an excellent opportunity to accomplish innovative projects which support sustainability of natural and cultural resources for military use. Addressees are encouraged to submit pre-proposals and to promote installation efforts to also submit pre-proposals. Commands and installations may benefit from working together to develop and submit quality pre-proposals.

3. Submissions must support military readiness (paragraph 5c of reference 1a) and the FY09 Areas of Emphasis identified in reference 1b. The FY09 Areas of Emphasis include significant topics, including regional ecosystem management initiatives, migratory bird monitoring, partnerships in invasive species management, energy efficiency in historic buildings, cultural resource data management, resolution of encroachment, national/international initiatives, and many others. The Areas of Emphasis also encourage projects developed from regional threatened, endangered, and at risk species (TER-S) workshops. There are three workshops: Pacific Islands, Southeast, and Southwest. The published information from these workshops is available at the TER-S website: <http://www.serdp.org/tes/>.

4. The Army Staff POC is Mr. Lee Foster, 703-604-1445, Alfred.Foster@hqda.army.mil.

DAIM-ISE
SUBJECT: Request for Pre-proposals for FY 2009 Legacy Program Funding

FOR THE ASSISTANT CHIEF OF STAFF FOR INSTALLATION MANAGEMENT:



JOHN D. KEENAN
Colonel, GS
Chief, Environmental Division

2 Encls

1. DA Memo, 16 Jun 08
2. DoD Memo, 22 May 08

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US ARMY INSTALLATION MANAGEMENT COMMAND (IMAE-IS, IMAR-E)
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US ARMY CORPS OF ENGINEERS (CEMP-CE/DE/CR, ERDC)

CF:

G-3/5/7 (DAMO-TRS)
IMCOM-WEST (IMWE-PWD-E)
IMCOM-NORTHEAST (IMNE-PWD-E)
IMCOM-SOUTHEAST (IMSE-PWD-E)
IMCOM-EUROPE (IMEU-PWD-E)
IMCOM-KOREA (IMKO-PWD-E)
IMCOM-PACIFIC REGION (IMPC-PWD-E)



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WASHINGTON DC 20310-0600

JUN 16 2008

REPLY TO
ATTENTION OF

DAIM-ISE

MEMORANDUM FOR SEE DISTRIBUTION

SUBJECT: Army Policy Guidance for Department of Defense Legacy Resource Management Program

1. References:

a. Department of Defense Legacy Resource Management Program, Sep 07, Legacy Guidebook: A Reference Guide for the Legacy Resource Management Program (<http://www.dodlegacy.org/Legacy/intro/guidelines.aspx>).

b. Secretary of the Army, 1 Oct 04, The Army Strategy for the Environment "Sustain the Mission - Secure the Future".

2. The Department of Defense (DoD) Legacy Resource Management Program (Legacy Program) is an initiative of Congress to provide financial assistance for DoD efforts to protect and enhance natural and cultural resources while supporting military readiness. Three principles guide the Legacy Program: stewardship, leadership, and partnership. These principles are expected to be supported by: (1) an ecosystem approach to actions, (2) an interdisciplinary approach across natural and cultural resource initiatives, (3) improved understanding and appreciation of natural and cultural resources by the military and the public, (4) application across broad regional areas, and (5) identification or use of new technologies. More DoD information is available on the Legacy Tracker (<http://www.dodlegacy.org/Legacy/index.aspx>), including reference 1a and examples of approved projects.

3. The Army competes with other services, organizations, and DoD for Legacy Program funding. This policy guidance is issued to improve Army efficiency in achieving funding for beneficial projects. This guidance supplements DoD guidance and specifically adopts the guidance provided in reference 1a.

4. Roles and responsibilities for the Army Legacy Program are:

a. Office of the Deputy Assistant Secretary of the Army (Environment, Safety, and Occupational Health) (ODASA(ESOH)) completes final approval of Legacy proposals and submits them to the Office of the Assistant Deputy Under Secretary of Defense (Environment, Safety and Occupational Health).

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SUBJECT: Army Policy Guidance for Department of Defense Legacy Resource Management Program

b. OACSIM Environmental Division monitors and maintains Army management of the program, completes approval of pre-proposals and proposals, chairs the Legacy Advisory Board, and provides guidance to Army Commands. The Division will analyze trends in approval of Legacy projects on a regular, routine basis (no less than annually) and communicate trends to Army Commands. The Division will maintain and facilitate Legacy information exchange through various media including Army Knowledge Online.

c. G-3/5/7 will have the opportunity to review pre-proposals and proposals to ensure they are supportive in sustaining military readiness.

d. Army Commands maintain control over all aspects of the Legacy Program within their commands. This includes control of dates for installation submittals, authority for screening and submitting pre-proposals to Environmental Division, and exercising command-level management of approved projects. Army Commands are encouraged to request and receive mutual assistance.

e. A Legacy Advisory Board is established to provide integration and transparency for stakeholders and to review and screen pre-proposals, proposals, and draft products. The Board may also recommend changes to Army Legacy policy and guidance, and it will consist of a representative from each command, G-3/5/7, and the Environmental Division. The Legacy Advisory Board will review pre-proposals and proposals and make recommendations to the Chief, Environmental Division, who will have final approval authority to forward pre-proposals to DoD and proposals to ODASA(ESOH). The Board will assist in developing Army areas of emphasis, if requested by the Environmental Division.

f. Army personnel submitting pre-proposals and proposals, e.g., installation, Army sub-command, or state National Guard offices, will assure that all submittals go through the chain of command, unless the Army Command makes an exception. Army Commands may make exceptions to allow pre-proposals or proposals to go directly to DoD, if the pre-proposals or proposals are multi-service and submitted by a non-Army entity. In all cases, Army organizations must inform the Army Command prior to supporting a pre-proposal or proposal submission outside the chain of command. Army proposals or pre-proposals that are not submitted through the chain of command will not be considered for approval, unless the Army Command makes an exception.

g. Submitting entities have responsibility for managing approved projects and ensuring expected products meet identified Legacy Program requirements and are completed on time. They are also responsible for updating and maintaining current project information on the Legacy Tracker, e.g. points of contact (POCs), products, and other changes that occur during the life of the project.

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5. Guidance:

a. Recipients of Legacy funding enter into a contractual obligation with DoD to provide the outcomes specified in the terms of their project. The period of performance is 12 months and can be extended within certain limits and on a case by case basis, subject to DoD Legacy approval. Any proposed changes to approved projects, especially changes in deliverables, must be coordinated with the Environmental Division and DoD Legacy Staff.

b. All pre-proposal and proposal submissions must use the Legacy Tracker. Submission of Legacy pre-proposals and proposals may originate from any Army entity and from sources outside the Army. Army entities must submit through the chain of command, unless the next higher command makes an exception. Projects that are intended to be completed through a cooperative agreement, or similar funding vehicle with a contractor or a non-governmental organization (NGO), must have a letter of support from the Army entity responsible for the project. Organizations outside the Army, which plan a project that involves work on an Army installation, must coordinate with the Army organization that will be affected, must include a letter of support from the Army installation, and must submit within the Army organization. Installations providing letters of support should follow submission instructions in reference 1a, and must provide copies to the Army Command. Pre-proposals and proposals must indicate if a letter of support has been sent, or is forthcoming, in the last line of the abstract in the Legacy Tracker, unless the Legacy Tracker provides an alternate way to make this indication.

c. Submissions must support military readiness. Support for military readiness is generally described as efforts which support sustainability of natural and cultural resources for military uses, e.g., ranges, maneuver areas, test sites, and materiel manufacture/storage areas. This includes, but is not limited to, projects that evaluate and mitigate encroachment, those which promote stewardship of natural and cultural resources while also sustaining military missions, and those which contribute to well-being of Army personnel. The following selected goals of the Army Strategy for the Environment (reference 1b) may be used to help assess support to military readiness: (1) strengthen Army operational capability by reducing our environmental footprint through more sustainable practices, (2) meet current and future training, testing, and other mission requirements by sustaining land, air, and water resources, (3) enhance the well-being of our soldiers, civilians, families, neighbors, and communities through leadership in sustainability, and (4) use innovative technology and the principles of sustainability to meet user needs and anticipate future Army challenges. Legacy does not seek proposals to develop or implement Army Compatible Use Buffers, or to achieve compliance that is normally required and budgeted as routine conservation.

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SUBJECT: Army Policy Guidance for Department of Defense Legacy Resource Management Program

d. Submissions must also support DoD areas of emphasis and any Army areas of emphasis that are identified (currently none have been identified). DoD areas of emphasis are found on the Legacy Tracker.

e. Legacy pre-proposals must have regional, multi-installation, or Army/DoD-wide significance. Installation-specific pre-proposals are encouraged if they show an ability to serve as pilot projects, or their lessons-learned can be transferred to other installations, the region, or applied to a broad subject area, e.g., the population of a specific species at risk that is not exclusive to the installation.

f. Advance coordination of pre-proposals or proposals with partners, potential partners, and organizations with special interests in the project is encouraged. DoD will conduct coordination, or may require coordination, with groups specified in the DoD areas of emphasis. Partners are entities that contribute significant value to the effort. They may be internal to Army or DoD or external including, but not limited to, other Federal agencies, state and local government, NGOs, and universities.

g. Legacy projects will not be approved for basic research, or science and technology research that is exploratory in nature. Legacy may fund research applications and demonstrations when the effort provides a bridge or enhancement to existing, validated science or technology, and the effort serves as an application that supports program objectives and themes. It should also be an application that can be widely transitioned to Army or DoD activities. New applications and technology resulting from Legacy projects should be made known through notes or articles in scientific journals or similar publications.

h. Draft products will be reviewed by the Environmental Division at its discretion. The Division may engage the Legacy Advisory Board, submitting entity, specific Army Command, or others in the reviews. Persons responsible for products will notify Army Commands, and Commands will notify the Environmental Division, at least 60 days before the draft products will be ready. The Division will inform the Command how the review will be conducted. Generally, the Army will conduct reviews IAW the guidance provided by reference 1a, in which the Command will instruct the responsible party to send the draft product by electronic mail to DoD Legacy staff, Environmental Division, and Army Command for concurrent review. Submission of final products will follow the guidance of reference 1a, unless instructed otherwise by the Army Command.

i. Peer review is required if the product will be published in a scientific journal or similar publication. Peer review is recommended when the product is expected to be novel or radically advanced and/or when the product will be accomplished by an outside individual or organization, e.g. contractor or partner. Legacy pre-proposals or proposals should indicate if peer review is planned. Peer review is independent assessment of the scientific and/or technical merit of the product by other scientists or scholars in the

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same field (i.e. the author's peers), in order to get their opinion on the quality of the scholarship, its relevance to the field, its appropriateness for the journal, etc.

6. The process and timeline for Legacy pre-proposals and proposals are outlined in the enclosure. An annual Army request for proposals will be issued within 30 days of the DoD request (usually made in May) to allow Army Commands the flexibility to set reasonable suspenses that allow for effective solicitation and review. The FY09 DoD request is dated 22 May 08. Commands should review the request on the Legacy Tracker, alert installations, and begin making plans for the FY09 timeline. The Army endorsement of the DoD request is forthcoming.

7. The Army Staff POC is Mr. Lee Foster, 703-602-1445, Alfred.Foster@hqda.army.mil.

FOR THE ASSISTANT CHIEF OF STAFF FOR INSTALLATION MANAGEMENT:


JOHN D. KEENAN
Colonel, GS
Chief, Environmental Division

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PROCESS FOR ARMY LEGACY PROJECTS

Time			Action
Notional Date ¹	Days	Cumulative Days	
14 May	0	0	DoD annual request for pre-proposals
13 June	30	30	Army annual request for pre-proposals to Army Commands
7 Aug	55 ²	85	Pre-proposals submitted through Army Commands for HQDA review ³
4 Sep	28	113	Pre-proposals submitted to DoD Legacy office
30 Sep	26	139	Internal DoD pre-proposal review
11 Oct	11	150	DoD review with military services
16 Oct	4	155	Legacy Tracker invites full proposals ⁴
30 Oct	14	169	Proposals submitted through Army Commands for quick HQDA review ⁵
1 Nov	2	171	Proposals submitted to DoD Legacy office
13 Nov	12	183	Army Legacy Advisory Board reviews proposals for final recommendations while DoD internal review is on-going ⁶
16 Nov	3	186	DoD review with military services
30 Nov	14	200	DoD staff review complete and ready for approval
21 Dec	21 ⁷	221	DoD releases funds for approved projects
22 Dec	1	222	HQDA notifies Army Commands of approved projects
			Army Commands manage projects
			Draft products reviewed by Army Commands and HQDA IAW the guidance contained in this memorandum
Jan-Apr			Army coordinates with DoD to achieve acceptable time lines for the process and to resolve any other issues with the DoD program. Army develops internal Legacy strategies to include development of areas of emphasis and policy guidance revisions as needed.

¹ Dates depend on when the DoD request is issued

² Army Commands have 55 days to request and review pre-proposals. Army Commands determine their own processes.

³ HQDA review of pre-proposals includes, in order, (1) Army Legacy Advisory Board, and (2) Chief, Environmental Division

⁴ Environmental Division notifies commands by electronic mail

⁵ HQDA review of proposals is primarily a final screening of any obvious proposals to disapprove. This review involves Chief, Environmental Division and ODASA(ESOH)

⁶ Army Legacy Advisory Board recommendations will be provided to Chief, Environmental Division with staff recommendations. Chief, Environmental Division decisions will be used by the Army representative during DoD review with military services.

⁷ Additional time may be required to complete DUSD(IE) Office approval



ACQUISITION,
TECHNOLOGY
AND LOGISTICS

OFFICE OF THE UNDER SECRETARY OF DEFENSE

3000 DEFENSE PENTAGON
WASHINGTON, DC 20301-3000

MAY 22 2008

MEMORANDUM FOR DEPUTY ASSISTANT SECRETARY OF THE ARMY
(ENVIRONMENT, SAFETY AND OCCUPATIONAL
HEALTH)
DEPUTY ASSISTANT SECRETARY OF THE NAVY
(ENVIRONMENT)
DEPUTY ASSISTANT SECRETARY OF THE AIR FORCE
(ENERGY, ENVIRONMENT, SAFETY AND
OCCUPATIONAL HEALTH)
DIRECTOR, DEFENSE LOGISTICS AGENCY

SUBJECT: Request for Pre-proposals for FY 2009 Legacy Program Funding

We request potential projects in which the Department of Defense (DoD) can invest to support military mission needs and improve the management of natural and cultural resources. Because Fiscal Year 2009 Legacy Program funding levels have not been established, we cannot yet determine which individual projects might be executed next fiscal year. However, only proposals submitted via the Legacy Tracker website <www.dodlegacy.org>, and coordinated with appropriate installation and headquarters personnel will be eligible for funding. The attachment specifies the FY 2009 Areas of Emphasis. In particular, we seek proposals that integrate natural and cultural resources with military readiness requirements. Please note that the cultural resources-focused Areas of Emphasis have been extensively modified from previous years to reflect new program directions.

The broad legislative criteria we use to identify potential Legacy projects are:

- Focus on regional or DoD-wide activities.
- Support military missions, or meet unfunded legal or statutory requirements.
- Emphasize crosscutting conservation projects that support or leverage ongoing or new DoD initiatives, demonstrate cost efficiencies and time savings, or exhibit new and innovative ways of doing resource conservation on DoD lands.

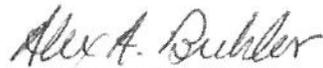
Although projects may take more than one year to complete, all Legacy dollars must be obligated and, sometimes, expended by the end of the fiscal year in which they are received. Therefore, it is imperative that requests for funds are for a single year, and that appropriate obligation and expenditure mechanisms are available. In addition, all



Encl 2

Legacy funded efforts must have a stand-alone product, within one year of receipt of funds, even if this is not the final project outcome. Visit the guidelines page on the Legacy Tracker (www.dodlegacy.org/legacy/intro/guidelines.aspx) for updated guidance on the proposal process and requirements for Legacy-funded projects.

All pre-proposals are due to the DoD Legacy Office by September 5, 2008. If you have any questions regarding this year's request, please contact Jane Mallory (703-604-1774) for Natural Resources, Hillori Schenker (703-604-1724) for Cultural Resources, or Pedro Morales (703-604-1933) for Legacy Tracker issues.


Alex A. Beehler

Assistant Deputy Under Secretary of Defense
(Environment, Safety and Occupational Health)

Attachments:
As stated

cc: HQMC-LFL

Legacy FY 2009 **Areas of Emphasis**

Natural Resources-focused Areas of Emphasis

Integrated Natural Resources Management

Habitat restoration and enhancement efforts allow military commanders greater flexibility in using DoD lands. Habitat enhancement can improve training conditions by minimizing disturbance of natural landscapes and increasing vegetative cover. By implementing integrated natural resource management plans (INRMPs), DoD land managers can determine how best to minimize negative impacts of diverse and sometimes conflicting requirements. We will invest in forward-looking approaches that promote natural habitat restoration and protection, thereby preventing the listing of additional plant and animal species. We encourage projects developed from the regional TER-S workshops. We will not invest in traditional inventory projects, as these should be programmed for funding by the DoD Components. Instead, we will invest in projects that will enhance DoD's ability to access, evaluate, and use existing inventory data. We also encourage new approaches and creative partnerships to promote natural resources management on DoD lands. In particular, we encourage efforts to integrate the goals of DoD's integrated natural resource management plans (INRMPs) with those of the State Comprehensive Wildlife Conservation Strategies (State Wildlife Action Plans).

Regional Ecosystem Management Initiatives

Regional management planning similar to the Sonoran Desert Ecosystem Initiative and the Gulf Coastal Plain Ecoregional Partnership protects current military readiness and provides increased flexibility to respond to new missions. This process promotes adaptive management, sustainable use for ecological and human purposes, and the best available science. It also promotes the protection of species on adjacent non-DoD lands, thereby encouraging partnerships and reducing the management burden to DoD. We plan to apply this proven planning process to other regions of interest to DoD or to specific ecosystem types with significant DoD landholdings (e.g., desert, coastal, riparian, or grassland).

Invasive Species Control

The economic and natural resource losses due to the spread of non-native invasive species are growing exponentially. Invasive species also can adversely affect military readiness and create fire and safety hazards. Control and restoration efforts are often required to protect sensitive natural resources from invasive species. Without proper control, invasive species threaten native plant and animal species, some of which may already be listed as threatened or endangered. Only through broad regional and national cooperative efforts can the threat of exotic pests be controlled. We will invest in habitat enhancement, particularly through control of exotic pests and promotion of natural species, to minimize disturbance of natural landscapes and increase vegetative cover, thereby controlling a growing threat to environmental security and improving training

conditions. We will also invest in efforts to institutionalize Early Detection and Rapid Response methods within DoD. We will not invest in proposals for invasive microorganisms. We encourage partnerships with existing or new weed management areas in regions of interest to DoD. All proposals will be reviewed by and coordinated with the Armed Forces Pest Management Board, as appropriate.

Monitoring and Predicting Migratory Patterns of Birds and Mammals

These efforts help to prevent bird and animal strikes with resultant loss of personnel and equipment, while also preventing inadvertent harm to bird and animal species. This program has three main thrusts: long-term monitoring of migratory bird habitat use and survivorship; monitoring and predictive modeling of movements during migration and in response to training activities using radar and satellite tracking; and monitoring birds of prey and waterbirds on training lands to comply with legal requirements. We will continue to support ongoing efforts as required. We also will invest in complementary projects that would enhance and broaden these efforts. All proposals pertaining to birds will be reviewed by and coordinated with DoD Partners in Flight and the DoD BASH program, as appropriate.

Cultural Resources-focused Areas of Emphasis

Economics of Historic Preservation

Recent policies, such as the DoD Installation Support Plan (DISP), are moving DoD towards a decrease in its energy consumption. Common perceptions is that historic buildings and structures are less energy efficient than their modern counterparts, which places stewardship of historic properties at odds with the requirements for lower energy consumption. Rehabilitation of historic buildings and structures for increased energy efficiency is the focus of a great deal of research in the public sector; however, it would be easier to make a case for preservation, rehabilitation, and adaptive reuse of DoD buildings and structures with data models that can be directly applied to the building types and materials that are most commonly encountered on military installations. Projects in this category can include pilot projects demonstrating how to rehabilitate standard building types for greater energy efficiency; development of models to more effectively calculate the costs of rehabilitation completed for energy efficiency compared to new construction; guidance on products that increase energy efficiency but meet Secretary of Interior Standards and Guidelines for rehabilitation; projects exploring cost savings related to alternate uses for common building types; or even pilot projects that integrate use of alternative energy sources into historic buildings or structures.

Cultural Resources Data Management

DoD recognizes its responsibility to manage cultural resources in a wise and effective manner. An important aspect of protecting cultural resources associated with our national heritage as a fundamental part of DoD's primary mission is to be able to track identified cultural resources and the information and any subsequent materials related to them. To further enhance this responsibility, DoD wants to invest in projects that improve access, evaluation, and increase use of existing inventory data. Good proposals include: innovative approaches to compile; organize and/or convert legacy data (i.e., old

platform data); explore standardization methodologies to apply GIS and/or relational database systems; integrate different database systems such as ArcView and ORACLE into a single access approach, and integrate the use of such systems within management decision making processes. Proposals may be pilot projects that include implementation guidance for transferring the results to other DoD Components through to installations. Installation collaboration, where primary data is stored and actively used, is strongly encouraged. Another aspect of addressing stewardship responsibilities toward data management is dealing with the recovered materials and documents associated with recovery resulting from both authorized and unauthorized activities. Projects in this section are encouraged to develop innovative ways to address custodial responsibilities for human remains and/or cultural items in DoD's care. To address management responsibilities in this area, DoD needs to develop sustainable deaccessioning and collections management polities. Projects examining collection storage, curation, and maintenance should include evaluation of long-term cost savings. Pilot projects exploring, public-private partnerships should show value-added options and examples of implementation at the level of widest public availability. Please note that Legacy funds will not subsidize construction of new curation facilities or purchase of curation supplies. Traditional inventory projects should be programmed for funding by the DoD Components and are not within the purview of this program. The Legacy program does not intend to subsidize purchases of software or equipment or provide staff.

Communication, Partnerships, and Public Awareness

DoD, like all Federal agencies, faces the problem of public perception. To improve public perception, the agency should promote and interpret the cultural resources under its care. Projects can highlight a particular preservation effort, a program, a product like a training video or adopt innovative approaches to allow access to information as a means to create heritage tourism opportunities. Partnering is a key element in terms of creating outreach and awareness products and getting those products out to the intended audience. Taking into account mission activities, sustainability, fiscal soundness, safety and security issues, and tribal consultation, projects may demonstrate new or improved ways for DoD managers and leadership to effectively manage resources. Other project focuses could include consultation protocols and procedures that help to establish and promote trusting relationships, communication networks, and procedures of information sharing between Native Americans, Alaska Native, Hawaiian Native, Guamanian, and Chamorro people. Archaeology and curation also play an important role in public awareness. DoD will support creative site interpretation projects, particularly those exploring alternative/creative mitigation that supports the *Preserve America* Executive Order, as well as supporting military operations and/or addressing legal requirements.

Context and Model Development

DoD seeks to streamline its compliance with the provisions of the National Historic Preservation Act through creative alternatives. Underlying each of these alternatives should be inventories of resource types, where such creative problem solving will provide a cost savings and support the mission. Tools for inventory management may include a program comment, model for programmatic agreements, or other alternatives; development of historic contexts to improve evaluation criteria, technology and

implementation methodology for conserving/preserving facilities on the whole or in part; collecting data; and preparation of guidance on how to apply program alternatives once they are in place. DoD will support region-wide archaeological studies, models, and analysis that will combine to provide better appraisal in the importance of archaeological sites, their locations and the information they may contain, in order to contribute to reduced costs and improve management of DoD lands. To date, program alternatives have focused on historic buildings and structures; however, there is potential for developing program alternatives for archaeological resources based on development of regional models or standard treatments. Projects submitted in this category must have regional or national applicability, focusing either on a type(s) of resource known to be common across multiple installations or seeking to identify whether a particular type of resource is sufficiently common to warrant development of a program alternative or standard treatment.

Integrated Resources-focused Areas of Emphasis

Readiness and Range Sustainment

The military's ability to fight and win our nation's wars is tied directly to readiness resulting from realistic test and training exercises. Encroachment from a variety of sources hampers this ability. We will invest in projects that mitigate or resolve the adverse impacts of encroachment on DoD lands, and help sustain military ranges and operating areas for future use while also promoting long-term stewardship of DoD's natural and cultural resources. We encourage efforts that protect wildlife and other natural resources, and cultural resources while protecting military training and testing areas from incompatible development, and projects that can accurately quantify and track the effects of encroachment on natural and cultural resources. Building on the in-theater training initiatives developed in previous Legacy projects, new projects could include ways to integrate protection of resources into training exercises, innovative readiness projects to help stabilize or monitor resources, or ways to integrate cultural awareness messages into training. Projects in this category could also include partnerships with preservation organizations to solve encroachment issues, following the example set through partnerships between DoD and the Nature Conservancy. Legacy does not seek proposals to develop or implement conservation easements.

National and International Initiatives

It is important for DoD to be able to participate in certain national and international conservation initiatives. We will emphasize active participation in national partnerships such as the North American Bird Conservation Initiative (NABCI), National Public Lands Day (NPLD), North American Pollinator Protection Campaign (NAPPC), Partners in Amphibian and Reptile Conservation (PARC), Save America's Treasures, and the National Fish Habitat Initiative which permit DoD to benefit from economies of scale, and to ensure its interests are given proper consideration. We will consider continued support to our Coral Reef and Chesapeake Bay initiatives; however, we cannot fund Executive Agent responsibilities for these or other executive agent initiatives. We will invest in other national and international initiatives that complement DoD conservation objectives.

Cooperative Conservation

The Department of Defense supports efforts that promote “cooperative conservation” through the proper inclusion of local participation in Federal decision-making. Cooperative conservation activities are those that promote the protection, use, enhancement or enjoyment of natural and cultural resources on military lands by collaborative action among Federal, State, Tribal and local governments, other nongovernmental entities, and private institutions.

Program Management

During the period FY 1991-2008, Legacy has invested more than \$290 million to fund more than 2880 projects. We will use the Program Management portion of these funds for DoD Headquarters Legacy staff, contract management support at Huntsville, and related activities to enhance overall program management. This will ensure proper oversight of current projects and the completion of previously funded projects, and to communicate program results so they can be used effectively and efficiently.